



## **FORWARD PLAN OF DECISIONS**

Each month the Council publishes a Forward Plan of Decisions expected to be taken during the following six months.

A “Key Decision” is an Executive-side Decision which is likely to:

- (a) result in the council incurring expenditure which is, or the making of savings which are, significant having regard to the council’s budget for the service or function to which the decision relates; or
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more electoral divisions in the area of the local authority.

Key Decisions can only be taken by the Cabinet, the Leader or an individual Cabinet Member.

Decisions which should be regarded as Key Decisions because they are likely to have a significant effect either in financial terms or on the Council’s services to the community include:

- (a) Decisions about expenditure or savings over £1,000,000 which are not provided for within the approved budget or Medium Term Financial Plan
- (b) Adoption of major new policies not already included in the Policy Framework (Constitution Appendix 3) or changes to established policies
- (c) Approval of management and business plans
- (d) Decisions that involve significant service developments, significant service reductions, or significant changes in the way that services are delivered, whether County-wide or in a particular locality. For example, closure of a school, approval of a major project (such as a highway scheme) or programme of works, major changes in the eligibility criteria for provision of a service, major changes in the fees charged for a service, or proposals that would result in a service currently provided in-house being outsourced.
- (e) Decisions where the consequences are likely to result in compulsory redundancies or major changes in the terms and conditions of employment of a significant number of employees in any of the Council’s functions.

Preparation of the Forward Plan helps the Council to programme its work and ensures compliance with the Local Government Act 2000. Every month, the period covered by the Plan will be rolled forward by one month and the plan will be republished.

The Plan outlines the consultation that is proposed in respect of future decisions and who members of the public and the Council should contact to make comments on any particular item. Anyone is entitled to obtain copies of the documents that will be relied upon when a decision is taken, unless those documents are ‘Exempt’ within the meaning of the relevant sections of the Local Government Act 1972 (as amended).

Reports related to decisions will be published on the Council's web site at [www.kent.gov.uk](http://www.kent.gov.uk) at least five days before the decision it is due to be taken. Once the decision has been taken, a copy of the Record of Decision will also be published on the Council's website.

<b>The Kent County Council Cabinet Members are:</b>	
Mr Paul Carter	Leader of the Council and Cabinet Member for Traded Services and Health Reform
Mr Peter Oakford	Deputy Leader and Cabinet Member for Strategic Commissioning and Public Health
Miss Susan Carey	Cabinet Member for Customers, Communications and Performance
Mr Mark Dance	Cabinet Member for Economic Development
Mr Graham Gibbens	Cabinet Member for Adult Social Care
Mr Roger Gough	Cabinet Member for Children, Young People and Education
Mr Mike Hill	Cabinet Member for Community and Regulatory Services
Mr Eric Hotson	Cabinet Member for Corporate and Democratic Services
Mr John Simmonds	Cabinet Member for Finance
Mr Mike Whiting	Cabinet Member for Planning, Transport, Highways and Waste

All Members can be contacted by writing to Kent County Council, Sessions House, County Hall, Maidstone, Kent, ME14 1XQ or by email via the Council's website.



**NEW**

**NOT BEFORE 25 JULY BY CABINET MEMBER**

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Planning, Highways, Transport and Waste</p> <p><b>Reference No:</b> None</p> <p><b>Key</b> Yes</p>
<p><b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b> <b>18/00038 - A256 - Urgent Road Asset Renewal and Preservation Works</b></p> <p><b>The Decision needed:</b> During last year’s capital bidding round, Highways, Transportation and Waste submitted a bid for £31m to fund the resolution of 177 unfunded highway maintenance issues. This bid was separate to maintenance backlogs reported in Kent County Council’s Asset Management Strategy documents. The £31m bid related to a range of sites and issues that highway teams had identified had failed or will fail and which represented a significant safety or other risk to the business and are monitoring. Funding of £7.52m for the highest priority 27 sites (high risk issues requiring intervention in the very short term) was approved and included in the capital budget, £3.495m for four sites in 2018/19, £2.925m for thirteen sites in 2019/20 and £1.1m for ten sites in 2020/21.</p> <p>The £3.495m allocated for 2018/19 concerns three smaller drainage schemes (costing £295k), and the major renewal and preservation of the A256’s road surface between Whitfield and Sandwich at a cost of £3.2m and that is the subject of this key decision.</p> <p>The A256 is an ‘Other Strategic’ road in our highway maintenance hierarchy. It also forms part of our Resilient Highway Network, the portion of our 5,400-mile road network that is considered to be absolutely vital to maintaining economic activity and access to key services during extreme weather emergencies and other major incidents. It is also likely to form part of the new Major Road Network (MRN) that the Department for Transport has recently consulted on. (The MRN will be a new category of road between Highway England’s Strategic Road Network and Local Authorities’ local roads and this is being set up to put these important roads on a similar investment/improvement planning footing as motorways and trunk roads from 2021/22. Local Authorities will continue to be responsible for maintaining these roads and any funding streams are unlikely to be used for maintenance save major structural renewal.)</p>

This road is also a key link between the channel ports and Manston in respect of interim lorry parking arrangements. In short, this road is vital to the economy of East Kent, an area of the county that is not otherwise well served by north-south roads.

As part of our regular mechanical condition surveys and safety inspections, we have identified that the existing road surface on the A256 between the A2 at Whitfield and Sandwich, and in particular the dual carriageway, is nearing the end of its serviceable life. It has for several years been losing aggregate (a sign of bitumen losing its cohesiveness and strength) and its centre-joints are opening up which represents a hazard to motorbikes when they change lane. The majority of these serious defects are not obvious to untrained eyes that tend to focus on pothole formation.

The main risk if left untreated is that aggregate loss will continue and lead to the road surface rapidly failing which, given the high-speed nature of this road, would likely be catastrophic. In our professional judgement, we are very close to that eventuality now. If that were to happen, we would need to consider measures such as reducing the speed limit, lane closures and possibility full road closures. In addition, we would then need to replace the surface course for much/all of the road which would be prohibitively expensive.

However, we can apply a road surface preservation treatment called surface dressing to seal the existing surface, avoid further aggregate loss, restore texture and extend the life of this road by around ten years. This treatment costs around £4 per square metre, compared to £25/35 per square metre for replacing the existing surface, and would be an appropriate treatment for much of the dual carriageway section. However, other areas such as some of the roundabouts around Sandwich would not be suitable for this treatment and will need a new surface inlaid.

The Surface Treatment element of this solution needs to be delivered in August 2018. That is because it can only be laid in warmer months but as the A256 is a high-speed road, it will need to be laid in peak treatment season to minimise any chance of premature failure. If these works do not take place in August 2018, they would have to be delayed until August 2019, but it is likely that the road will deteriorate beyond being suitable for surface dressing by that time.

The Surface Dressing element will be delivered using established rates in our Term Maintenance Contract with Amey. The remaining machine resurfacing works will be delivered later in the year under our recently awarded Road Asset Renewal Contract with Eurovia.

## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

Cabinet Member for Planning, Highways, Transport and Waste

**Date:**

<p>Not before July 2018</p> <p><b>Reason if Key Decision</b> None</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>This will be considered at the Environment and Transport Cabinet Committee on 13 July 2018.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b> This decision does not have any additional financial, as this funding was allocated during last year's capital budget round</p> <p><b>Support documents</b></p>

**NOT BEFORE 6 JULY 2018 BY CABINET MEMBER**

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Planning, Highways, Transport and Waste</p> <p><b>Reference No:</b> Much of highway infrastructure maintenance activity is based upon statutory powers and duties contained in legislation and precedents developed over time arising from outcomes of claims and legal proceedings. Well-managed Highway Infrastructure is non-statutory however as with Well Maintained Highways, the new code will be deemed to be guidance on best practice by the courts. Our ability to show that we are not a negligent highway authority and demonstrate our defence of implementing all reasonable measures will depend on evidencing how we comply with the principles of Well-managed Highway Infrastructure. The County Council will be required to demonstrate a robust decision-making process, an understanding of the consequences of those decisions, and how the associated risks are managed to ensure highway safety. If KCC decide not to accept the recommendations of the Code, the reasons for doing so would need to be clearly documented and approved.</p> <p><b>Key</b> Yes</p>
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**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**18/00032 - To adopt and implement the principles outlined in Well-managed Highway Infrastructure (2016)**

**The Decision needed:**

Background

Well-managed Highway Infrastructure was published in October 2016 and will replace Well-maintained Highways 2005 when it becomes fully effective in October 2018. Like its predecessor, Well-managed Highway Infrastructure is a national, non-statutory code of practice which sets out a series of general principles for highway maintenance. It is endorsed and recommended by the Department for Transport and its production has been overseen by the UK Roads Liaison Group (UKRLG) and its Roads, Bridges and Lighting Boards. However, the new Code of Practice is less prescriptive and instead promotes the adoption of an integrated asset management approach to highway infrastructure based on the establishment of local levels of service through risk-based assessment. In the interest of route consistency for highway users, all authorities, are encouraged to collaborate in determining levels of service, especially across boundaries with neighbours responsible for strategic and local highway networks.

From October, our ability to demonstrate we are not a negligent highway authority and put forward a special defence and implementing all reasonable measures will depend on evidencing how we comply with the principles of Well-managed Highway Infrastructure. The County Council will be required to demonstrate a robust decision-making process, an understanding of the consequences of those decisions, and how the associated risks are managed to ensure highway safety.

Well-managed Highway Infrastructure sets out a number of principles which it asserts should underpin our approach to highway service delivery. These are summarised in a series of 36 recommendations.

How the proposed decision meets the objectives of 'Increasing Opportunities, Improving Outcomes: Kent County Council's Strategic Statement (2015-2020)'

Funding to maintain the highway network is finite and investment decisions need to balance the competing needs and interdependencies of highway users, local communities, businesses and our highway assets



themselves. Adopting an informed and holistic risk-based approach enables integrated asset management and supports a principle of spending the right amount of money at the right time to keep our highway network safe and our assets working properly to meet the needs of Kent's people, businesses and visitors now and in the future.

Effective risk management and integrated highway asset management is vital in supporting the delivery of the County Council's three strategic outcomes:

(1) Children and young people in Kent get the best start in life

Managing risk and apply asset management principles to create a safe and resilient highway network enables reliable journeys. These journeys enable Kent's young people to access work, education and training opportunities, supporting them to achieve their potential through academic and vocational education.

(2) Kent communities feel the benefits of economic growth by being in work, healthy and enjoying a good quality life

Creating a highway network that is resilient is key to economic prosperity. As well as connecting the County's towns and villages, Kent highways also provide a key strategic link between the Capital and ferry, air and rail services to mainland Europe.

(3) Older and vulnerable residents are safe and supported with choices to live independently.

Safe and reliable highways provide valuable access to services, amenities and social activities for older and vulnerable people supporting them to live with greater independence. The demands of an aging population and the potential barriers to independent living need to be recognised and inform decisions we make about levels of service and maintenance priorities.

## Options

(1) Fully adopt the 36 recommendations of Well-managed Highway Infrastructure

The Code of Practice is endorsed and recommended by the Department for Transport and promotes the adoption of an integrated asset management approach to highway infrastructure based on the establishment of local levels of service through risk-based assessment.

The recommendations uphold the County Council's vision and strategic objectives, align with the approved approach to highway asset management, and will enable the County Council to demonstrate we are not a negligent highway authority and put forward a special defence and implementing all reasonable measures effectively.

(2) Only adopt selected recommendations of Well-managed Highway Infrastructure

The County Council could elect to only partially adopt the recommendation of Well-managed Highway Infrastructure. The risk associated with this approach is dependent on which recommendations are discounted however whichever recommendations are not accepted, the reasons for doing so would need to be clearly documented and approved.

(3) Do not adopt the recommendations of Well-managed Highway Infrastructure

Much of highway infrastructure maintenance activity is based upon statutory powers and duties contained in legislation and precedents developed over time arising from outcomes of claims and legal proceedings. Well-managed Highway Infrastructure is non-statutory however it will be deemed to be best practice by the courts.

A decision not to adopt the Code of Practice would need to be clearly documented and approved and could compromise the County Council's position with respect to demonstrating that we are a competent and compliant highway authority.

## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

Cabinet Member for Planning, Highways, Transport and Waste

### **Date:**

Not before July 2018

### **Reason if Key Decision**

Adopting the principles of the code will promote documented consideration of all the implications pertaining to service level decisions including the Public Equality Duty.

### **Reason if this decision has been delayed/withdrawn from a previous plan**

## **Section 3 – – Who is to be consulted, how and when, ( The Duty to**

## **Inform/consult/Involve ) including relevant scrutiny councillors**

### **Consultees**

Adopting the principles outlined in Well-managed Highway Infrastructure will not directly result in a service changes due to efficiently, economy or effectivity and therefore formal consultation is not required. However, the County Council was actively involved in an industry consultation exercise that took place in 2015 prior to publication of the Code of Practice:

- During February and March of 2015, a series of workshops were held in England, Scotland and Wales. The workshops offered participants, including representation from KCC, the opportunity to express their views on the review and influence the contents of the Codes.
- A full draft of version 2 of the revised Code of Practice was circulated in the summer of 2015 for comment. The consultation saw response from all parts of the maintenance sector, with more than 600 comments received from organisations, representing not only highways, structures and lighting practitioners, but also views from professional institutions, user groups, risk, legal and insurance backgrounds. KCC provided a full response to this consultation.

It is planned that the proposed decision will be discussed by the Environment and Transport Cabinet Committee on 13 July 2018.

### **Section 4 – Responsible Officer – Who to contact for more information.**

#### **Your name, Your Service, Your phone number and email address:**

The cost of implementing The Code of Practice is estimated to be £140k including staff time, project management and ICT development. Once implemented there will be no directly attributable financial implications because the code does not prescribe specific service standards. However, the process for budget setting and making investment decisions will be enhanced, supporting the County Council's vision to ensure that "every pound spent in Kent is delivering better outcomes for Kent's residents, communities and businesses". Failure to adopt The Code of Practice has the potential to compromise the County Council's ability to defend claims and demonstrate our defence of implementing all reasonable measures to meet with our statutory obligation. The financial implication of this would be increased numbers of settled claims however it is not possible to forecast the scale at this time.

### **Support documents**

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**NOT BEFORE 4 JULY 2018 BY CABINET MEMBER**

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Community and Regulatory Services</p> <p><b>Reference No:</b></p> <p><b>Key No</b></p>
<p><b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b> <b>18/00040 - Open Golf: Capital Infrastructure Works - Sandwich Railway Station</b></p> <p><b>The Decision needed:</b> The Open is a prestigious sporting event that independent research demonstrates brings significant economic benefits to the area in which the event is held, due to the global profile it provides for the area and the resulting interest from international business and spectators.</p> <p>Kent County Council aims to support the return of The Open Championship to Sandwich in 2020 and for a further two Championships by 2036, by underwriting the final 28% (£243, 220) of contingency costs that make up the total costs. As a rail project, contingency costs must be contracted for, even if they are not eventually called upon.</p> <p>KCC is already contributing £250, 000 towards the cost of capital infrastructure works at Sandwich Railway Station.</p> <p>KCC is no longer underwriting any other funding element of this Project. (In the original decision linked to Sandwich Open Golf: Capital Infrastructure Works – Sandwich Railway Station, KCC was temporarily underwriting a SELEP contribution)</p> <p>The total costs of the capital infrastructure works are £3, 898, 390.</p>
<p><b>Section 2 – Who is taking the final decision and when</b></p>
<p><b>Who is taking the Decision</b> Cabinet Member for Community and Regulatory Services</p> <p><b>Date:</b> Not before July 2018</p> <p><b>Reason if Key Decision</b></p>

An Equality Impact Assessment has been carried out for the proposed infrastructure at Sandwich Railway Station. This will be further developed by the contractor Network Rail

An Equality Impact Assessment will be carried out by DDC to inform the entire Open Golf 2020 Project by DDC.

KCC will carry out an Equality Impact Assessment to inform the event's Transport Plan.

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

A series of local working groups, including one with the local businesses and communities, are in the process of being established. A number have already met.

The Growth, Economic Development and Communities Cabinet Committee considered The Open in March 2017 and resolved that

- The announcement by the Royal and Ancient Golf Club to host The Open 2020 at Royal St Georges be welcomed; and
- The work underway to deliver the associated transport improvements at Sandwich Station was noted.

The proposed decision will be discussed at the Growth, Economic Development and Communities Cabinet Committee on 3rd July 2018.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

KCC has previously committed £250, 000 to the core capital cost of this project.

KCC is intending to underwrite the final 28% of contingency for this project, should it be called upon, a sum of £242, 220.

KCC will be providing a project manager to this project from summer 2019 to summer 2019. This will be created as a role within an existing staff member's job description within the KCC Sport and Physical Activity Service, so the authority will not incur any additional revenue cost.

Other costs associated with this project will be absorbed within existing budgets.

**Support documents**

1800040 - Open Golf - PROD

1800040 - Open Golf Report

**Responsible Cabinet Member** - Cabinet Member for Children, Young People and Education**Reference No:** Any legal implications will be identified in the report to the Cabinet Member for Children, Young People and Education before he takes the decision to issue a statutory public notice.**Key** Yes**Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.****Title:****18/00028 - Proposal to make prescribed alterations to St Nicholas (Community Special) School from September 2019****The Decision needed:**

Proposed decision:

To issue a statutory public notice to permanently increase the designated number of the school from 200 to 285.

The School has a designated number of 200 and provides for children and young people aged between 4 and 19 who have profound, severe and complex learning difficulties. Many of the pupils also have additional difficulties – physical disabilities, epilepsy, autism and sensory impairment.

Satellite provision of St Nicholas School will be created at Spires Academy for secondary-aged pupils and The Canterbury Primary School for primary-aged pupils, to facilitate the increase in the designated number.

**How the decision relates to Facing the Challenge and Corporate Objectives:**

This proposal will help to secure the County Council’s ambition “to ensure that Kent’s young people have access to the education, work and skills opportunities necessary to support Kent business to grow and be increasingly competitive in the national and international economy” as set out in ‘Increasing Opportunities, Improving Outcomes: Kent County Council’s Strategic Statement (2015 - 2020)’.

The Commissioning Plan for Education Provision in Kent 2018-2022 sets out how the Council will carry out its responsibility to ensure there are sufficient places of high quality, in the right places, for all learners, and this proposal supports that aim. The Council plans to create over 900 new specialist places across the period of the plan.

<p>e 'Strategy for children and young people with Special Educational Needs 2017-19' sets out how the County Council will;</p> <ol style="list-style-type: none"> <li>1) Improve the educational, health and emotional wellbeing outcomes for Kent's children and young people with SEN and disabilities</li> <li>2) Ensure Kent delivers the statutory changes (required by the Children and Families Act 2014)</li> <li>3) Address the gaps in provision for children and young people with SEN and disabilities; improve the quality of provision; develop the broadest range of providers, and encourage a mixed economy.</li> </ol> <p>The matter is referred to in the Business Plan/Medium Term Capital Programme.</p>
<p><b>Section 2 – Who is taking the final decision and when</b></p>
<p><b>Who is taking the Decision</b> Cabinet Member for Children, Young People and Education</p> <p><b>Date:</b> Not before July 2018</p> <p><b>Reason if Key Decision</b> An Equality Impact Assessment will be produced before the start of the consultation process and will be accessible online.</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>27 November 2017 - the Commissioning Plan for Education Provision 2018-22 was endorsed by the Children's, Young People and Education Cabinet Committee and agreed by the Cabinet at its meeting in January 2018.</p> <p>Details of the proposal and the outcome of the public consultation will be reported to the Children's, Young People and Education Cabinet Committee at its meeting on 10 July 2018.</p> <p>It is planned that public consultation on the proposed changes will take place in May/June 2018.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b> Any costs to this project will be outlined in the report that will be considered by the Children's, Young People and Education Cabinet Committee on 10 July</p>

2018.

**Support documents**

**Responsible Cabinet Member** - Cabinet Member for Adult Social Care

**Reference No:** None

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**  
**18/00029 - Positive Behavioural Support Service**

**The Decision needed:**

Commissioning this new service will support the Kent and Medway Transforming Care Programme to develop and deliver bespoke and personalised care and support for individuals aged 14 years and over who are stepping down in to the community from specialist/secure in-patient services; and to offer more robust community placements to those at risk of admission to specialist hospitals.

Development of a new model of Positive Behavioural Support (PBS) including forensic support will allow commissioners to work with a small group (4 – 8) of qualifying providers to develop specialist provision to meet the needs of people with very complex and multiple needs, who are risk to themselves and others.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**  
Cabinet Member for Adult Social Care

**Date:**  
Not before July 2018

**Reason if Key Decision**

An Equalities Impact Assessment has been undertaken. The impact on groups affected will be minimal and will be carefully managed and mitigated

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**



<p><b>Consultees</b></p> <p>The matter will be discussed at the Adult Social Cabinet Committee on 4 July 2018.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b></p> <p>The expected spend on these services is approx. £4m, with the costs shared between KCC, the local Kent CCGs and NHSE. The services will be procured through a zero-value framework.</p> <p>Developing this new service does not commit KCC to any spend. The service will be person-centred and so the needs of each person who is discharged from hospital will be assessed on an individual basis. Commissioners and the providers will work with the person and their family to design their individual care and support plans. This will then be costed and commissioners across health, social care (and education where appropriate) will negotiate the proportion of spend for each agency using agreed section 117 protocols.</p> <p><b>Support documents</b></p>

<p><b>Responsible Cabinet Member - Cabinet Member for Adult Social Care</b></p> <p><b>Reference No:</b> The main legislative framework for the Care in The Home Service is the Care Act 2014, and the principles of Mental Capacity Act 2005. These are statutory duties, and the new service will be compliant with both legislation. Transfer of Undertakings (Protection of Employment) Regulations 2006 as amended by the Collective Redundancies and Transfer of Undertakings (Protection of Employment) (Amendment) Regulations 2014 (TUPE) is likely to apply, and the council will ensure in the event of a change of employer, that it will undertake necessary arrangements, within its remit, to provide for the protection of employees' rights.</p> <p><b>Key</b> Yes</p>
<p><b>Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b> <b>18/00030 - Care in the Home Service</b></p> <p><b>The Decision needed:</b> Procure a new Care in the Home Service for adults and children with assessed needs for services delivered at home or in the community. The new Care in the Home Service will bring together the following under one contractual arrangement: Homecare; Discharge to Assess; Supporting Independence Services and Supported Living Services. The contract will commence in April</p>

2019.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Adult Social Care

**Date:**

Not before July 2018

**Reason if Key Decision**

An Equality Impact Assessment has been completed and will be updated as the work to deliver the new contracts is progressed.

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

The matter will be discussed at the Adult Social Care Cabinet Committee meeting on 4 July 2018.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

The planned contract arrangements for the Care in the Home Service is anticipated to run for four years, with an option to extend, with a total value between £100m and £140m per annum, to be determined through contract solution design, currently in progress.

**Support documents**

**Responsible Cabinet Member - Cabinet Member for Adult Social Care**

**Reference No:** There is an increasing risk of legal challenge as the current contracts for residential care services for people with a physical disability, people with learning disabilities and people with mental health needs were last let in 2002 for the Disabilities contract and 2004 for the Mental Health contract, and therefore do not meet current requirements.

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

<p><b>Title:</b>  <b>18/00031 - Residential Care for People with a learning disability, physical disability and Mental Health Needs</b></p> <p><b>The Decision needed:</b>  To procure new contracts for the provision of Residential Care for people with a Learning Disability, Physical Disability and Mental Health needs from 1 April 2019.</p>
<p><b>Section 2 – Who is taking the final decision and when</b></p>
<p><b>Who is taking the Decision</b>  Cabinet Member for Adult Social Care</p> <p><b>Date:</b>  Not before July 2018</p> <p><b>Reason if Key Decision</b>  None</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>The matter will be discussed at the Adult Social Care Cabinet Committee on 4 July 2018.</p> <p>Consultation with all stakeholders, including residential care home providers will take place throughout the procurement process. Questions and queries from providers will be addressed via the Kent Business Portal.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b>  The planned contract arrangements is anticipated to run for five years, with an option to extend, with a total value circa £80m per annum. The award of new contracts will ensure that the price paid to the independent sector is a ‘fair price for care’, based on a clear understanding for the costs of care provision and the overall cost of operating an efficiently managed home.</p> <p><b>Support documents</b></p>

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Planning, Highways, Transport and Waste</p> <p><b>Reference No:</b> Invicta Law are providing support</p> <p><b>Key</b> Yes</p>
<p><b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b>  <b>18/00034 - Herne Relief Road - Bullockstone Road Improvement Scheme</b></p> <p><b>The Decision needed:</b>  Policy T13 of the Canterbury District Local Plan (July 2017) sets out the requirement for a ‘Herne Relief Road’ to alleviate congestion and pollution along the A291 through the centre of Herne Village.</p> <p>The objectives of the Herne Relief Road are to provide an alternative route for traffic currently travelling between the A291 and A28 via the village of Herne. In conjunction with the proposed development of Strode farm, it seeks to offer an online improvement to Bullockstone Road whereby speed limits are reduced, the carriageway widened, and restrictions on goods vehicle movements removed, such that both buses and heavy good vehicles are provided with a free link, away from the constraints of the village centre.</p>
<p><b>Section 2 – Who is taking the final decision and when</b></p>
<p><b>Who is taking the Decision</b>  Cabinet Member for Planning, Highways, Transport and Waste</p> <p><b>Date:</b>  Not before July 2018</p> <p><b>Reason if Key Decision</b>  An initial Equality Impact Assessment has been carried out for the scheme (version 01 - dated 26/04/2018)</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>The item will be considered at the Environment and Transport Cabinet Committee on 13 July 2018.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>

**Your name, Your Service, Your phone number and email address:**  
The overall scheme budget is £7.6 million which is being funded through s106 agreements with 3 local development sites.

**Support documents**

**NOT BEFORE 27 JUNE 2018 BY CABINET MEMBER**

**Responsible Cabinet Member** - Deputy Leader and Cabinet Member for Strategic Commissioning and Public Health

**Reference No:** All contracts will be tendered and operated in full compliance with the public procurement regulations

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**  
**18/00033 Commercial Services Procurement Plan for Core Trading**

**The Decision needed:**

To delegate authority to the Strategic Commissioner to execute the 14 procurement activities detailed below in consultation with the Cabinet Member for Strategic Commissioning and Public Health

- Energy – Electricity, Gas and LED supply
- KCS – Exercise books, PVC stationery x 2, Cleaning Chemicals, art & craft materials, stationery & office supplies, first aid equipment, art materials, envelopes/labels & sticky notes, washroom paper, dry wipe markers.

All 14 are re-procurement of existing contracts that are due to expire.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Deputy Leader and Cabinet Member for Strategic Commissioning and Public Health

**Date:**

Not before July 2018

**Reason if Key Decision**

None

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

It is commercial procurement therefore not for wider consultation. It will however be undertaken in accordance with European procurement legislation which will include OJEC advertising as appropriate

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

These contracts will facilitate sales of circa £300m pa to the wider public sector, as well as operating as direct call off framework contracts (circa £160m pa) for which rebates are received.

**Support documents**

**NOT BEFORE 23 JUNE 2018 BY CABINET MEMBER**

**Responsible Cabinet Member - Cabinet Member for Economic Development**

**Reference No:** 18/00024(a):

The launch of this scheme is dependent on securing state aid approval from BDUK. Given that the scheme's design has been based on previously BDUK run voucher schemes, this is not anticipated to be an issue.

18/00024(b):

There is provision within the terms of the BDUK Phase 2 contract for gainshare funding to be reinvested. All contract extensions are subject to BDUK state aid approval. BDUK have advised KCC that the £4.545 million of gainshare funding can be reinvested through the UK's Government current state aid agreements, subject to state aid assurance of BT's final proposal.

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**18/00024(a) - Kent Broadband Voucher Scheme & 18/00024(b) - Investment of additional gainshare funding to increase superfast broadband coverage (BDUK Phase 2 Project Extension)**

**The Decision needed:**

**18/00024(a): Kent Broadband Voucher Scheme**

Kent County Council has been working with the Government's broadband agency, Broadband Delivery (UK) to improve access to superfast broadband services. To date this work, through the delivery of the Phase 1 and Phase 2 projects, has already brought superfast broadband to over 135,000 homes and businesses and has meant that 95% of properties across Kent can now access a superfast broadband service.

The Council is keen to pilot a voucher scheme to benefit those properties in hard-to-reach locations which are outside the scope of the current BDUK Phase 2 project. The Kent Broadband Voucher Scheme will offer up to £1,700 per property for the provision of a superfast or ultrafast broadband connection in these areas.

**18/00024(b): Investment of additional gainshare funding to increase superfast broadband coverage (BDUK Phase 2 Project Extension)**

Under Key Decision 14/00114 the Phase 2 contract to extend the reach of superfast broadband to at least 95% of properties in Kent was awarded. This contract built upon the BDUK Phase 1 project which increased the level of superfast broadband coverage to 91% by connecting properties that were outside the scope of market-led upgrade programmes.

These contracts were co-funded by the Government's broadband delivery agency, Broadband Delivery UK (BDUK) and procured under the Government's broadband procurement framework. Under this framework, all contracts contain a clause preventing the supplier being over subsidised. This means that if take-up exceeds 20% after seven years following the completion of the infrastructure build, money (referred to as gainshare) will be returned to an investment fund held by the supplier. The intention is that this funding should be recycled into additional coverage by extending current contracts.

The BDUK Phase 1 infrastructure build was completed in March 2016 and take-up is currently at 51%. This means that KCC now has up to £4.545 million of gainshare funding which can be reinvested by extending the Phase 2 contract. BT is in the process of modelling the potential additional superfast coverage that this funding could deliver.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Economic Development

**Date:**

Not before June 2018

**Reason if Key Decision**

18/00024(a):

By improving broadband access this project will have a positive impact for all communities including those with protected characteristics. The Equality Impact Assessment undertaken for the project has identified no high or medium non-favourable impacts for protected groups.

18/00024(b):

This project is outside the scope of EQIA because we are providing infrastructure. However, through improving broadband access this project will have a positive impact for all communities including those with protected characteristics.

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

**18/00024(a): Kent Broadband Voucher Scheme**

The proposed decision was considered and endorsed at the Growth, Economic Development and Communities Cabinet Committee on 9<sup>th</sup> May 2018.

**18/00024(b): Investment of additional gainshare funding to increase superfast broadband coverage (BDUK Phase 2 Project Extension)**

The proposed decision was considered and endorsed at the Growth, Economic Development and Communities Cabinet Committee on 9<sup>th</sup> May 2018.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

18/00024(a):

This project will be funded from existing budget allocations for the KCC broadband programme. £1 million has been allocated to pilot the scheme and £1.8 million for a second funding round.

18/00024(b):

The value of the County Council's current contract with BT is £11.8 million. This comprises £5.9 million of KCC funding and £5.9 million of Government (BDUK) funding. The £4.545 million available gainshare funding would be



reinvested by extending the contract.

**Support documents**

**NOT BEFORE 13 JUNE BY CABINET MEMBER**

**Responsible Cabinet Member** - Cabinet Member for Planning, Highways, Transport and Waste

**Reference No:** None

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**  
**18/00026 - A249 Bearsted Road Maidstone Major Infrastructure Improvement - Kent Medical Campus**

**The Decision needed:**

The Kent Medical Campus Enterprise Zone is a key employment site for Kent and will create 3,000 highly skilled jobs. The proposed scheme aims to accommodate the increased traffic volume to the Kent Medical Campus site by upgrading two nearby junctions. The A249 Bearsted Road and New Cut Road roundabouts will be enlarged and provided with Smart technology signals to help ease congestion and improve traffic flow.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Planning, Highways, Transport and Waste

**Date:**

Not before July 2018

**Reason if Key Decision**

The detailed scheme design will consider equalities aspects.

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

The proposed decision will be considered at the Environment and Transport Cabinet Committee on 13 July 2018.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**  
Covered under existing budget allocations

**Support documents**

**NOT BEFORE 23 APRIL 2018 BY CABINET MEMBER**

**Responsible Cabinet Member** - Cabinet Member for Children, Young People and Education

**Reference No:** Any legal implications will be identified in the report to the Cabinet Member for Children, Young People and Education before he takes his decision to agree the proposal and determine the governing body's statutory public notice.

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**  
**18/00015 - Laleham Gap (Foundation Special) School alterations from September 2020**

**The Decision needed:**

Proposal to make prescribed alterations to Laleham Gap (Foundation Special) School from September 2020. The School has a designated number of 170 and specialises in providing both day and residential education for pupils who have Autistic Spectrum Disorder (ASD) with Speech, Language and Communication Needs.

The proposal is being brought forward by the Governing Body of the school, with the support of KCC. The final decision will be taken by the Cabinet Member for Children, Young People and Education.

Proposed decision: To determine the statutory public notice published by the Governing Body on the following proposed changes:

- **To remove the boarding provision at the school no later than July 2020**
- **Change the age range of the school from 4-16 years to 4-17 years**
- **Change the designated number of the school from 170 to 178**

<b>Section 2 – Who is taking the final decision and when</b>
<p><b>Who is taking the Decision</b> Cabinet Member for Children, Young People and Education</p> <p><b>Date:</b> Not before April 2018</p> <p><b>Reason if Key Decision</b> An Equality Impact Assessment will be produced before the start of the consultation process and will be accessible on line via the following link: <a href="http://www.kent.gov.uk/schoolconsultations">www.kent.gov.uk/schoolconsultations</a>.</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b>
<p><b>Consultees</b></p> <p>On 27 November 2017, the Commissioning Plan for Education Provision 2018-22 was endorsed by the Children’s, Young People and Education Cabinet Committee and agreed by Cabinet at their meeting in January 2018.</p> <p>Details of the proposal, the outcome of the Governing Body’s consultation and details of any responses to the Governing Body’s statutory public notice will be reported to Children’s, Young People and Education Cabinet Committee at their meeting on 10 July 2018.</p> <p>It is planned by the Governing Body that public consultation on the proposed changes will take place in February 2018.</p>
<b>Section 4 – Responsible Officer – Who to contact for more information.</b>
<p><b>Your name, Your Service, Your phone number and email address:</b> Any costs to this project will be outlined in the report that will be considered by the Children, Young People and Education Cabinet Committee on 10 July 2018.</p> <p><b>Support documents</b></p>

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Community and Regulatory Services</p> <p><b>Reference No:</b></p> <p><b>Key</b> Yes</p>
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**Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.**

**Title:**  
**18/00007 - Public Rights of Way Access Improvement Plan**

**The Decision needed:**  
This project aims to produce a new Countryside Access/Rights of Way Improvement Plan for Kent, for the period 2017 – 2027. Kent County Council has a legal duty to prepare and review a Public Rights of Way Improvement Plan (ROWIP) under Section 60 of the Countryside and Rights of Way Act 2000 and update the plan every 10 years. The plan must assess the extent to which the local rights of way meet the present and likely future needs to the public as well as the opportunities the PROW network can provide for exercise, open air recreation and the enjoyment of the area and the accessibility to blind or partially sighted persons and others with mobility problems. The plan must include a statement of the actions proposed to manage the PROW and for securing an improved network. In accordance with the guidance set out by DEFRA the plan must explain how improvements made by the local authority to the public rights of way network will provide a better experience for walkers, cyclists, horse riders, horse and carriage drivers and people with mobility problems.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**  
Cabinet Member for Community and Regulatory Services

**Date:**  
Not before September 2018

**Reason if Key Decision**  
An initial EQIA has been produced at the start of the review, this document is being updated throughout the review process and a final version of the EQIA will be submitted with the draft ROWIP document.

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

**Market Research**  
We have used market research to gather insight and information from our customers to understand their priorities and needs; to what extent PROW meet current demand and how they need to evolve to meet future requirements. Through the analysis of the information gathered common themes emerged, these themes were used to guide the PROW and Access Service’s ROWIP and Management Plans.

The types of information gathered are as follows:

**Online**  
The public who used Kent’s PROW network were invited over a six week period to complete an online survey featured on KCC’s consultation homepage, Visit Kent and the PROW report site. A total of 1,260 submissions were received.

### **Face to Face**

Kent residents face to face survey interviews at home were completed over 8 weeks with a total of 624 residents were interviewed. The residents were separated into two groups those that had used the PROW network in the last 6 months and those that hadn't. An equal number of interviews were conducted in each of the 12 Districts of Kent, circa 50 in each. Within each District, residents were sampled across varying postcode sectors to ensure a good spread in terms of geography. A sample specification was set up in line with 2011 Census statistics for the Kent County Council boundary area, to ensure we interviewed a representative sample of residents in terms of gender and age. The results from this survey were used to further split the group into Kent resident users and Kent resident non-users groups of the PROW network.

### **Stakeholder Survey**

The Stakeholder Survey was designed to gather more detailed information about how plan links to other organisation's plans and policies as well as these organisations views on how the PROW network is currently used and how it needs to involve with an emphasis on provision for the partially sighted and access to woodland in line with DEFRA guidance for the plan. We also asked to provide details on the Service itself how our reporting system has been received and any improvements we need to make to provide a better more efficient Service.

The Stakeholder Survey was sent to Members via **The Information Point** email address and all Members were provided with information about the ROWIP and invited to complete the survey. In addition to all Members a database of stakeholders was compiled to include all Parish, District and Borough Councils, user groups, and interest groups.

### **Expert Stakeholder Surveys**

Finally, in response to the results from the market research we have put together a further questionnaire which was sent to specific groups to help us define the ways our service can deliver the priorities identified by our customers and stakeholders from the market research. We approached all District and Borough Planning Departments in Kent, Large house building companies and Canterbury City Council' Development Advisory Panel (DAP) and Kent Association for the Blind.

## **Section 4 – Responsible Officer – Who to contact for more information.**

### **Your name, Your Service, Your phone number and email address:**

The plan will be forward looking by design; there will be no obligation to deliver projects identified through the review. Where projects are identified they will only be taken forward if the resource is available, where possible projects will be delivered through partnership working.

The PROW and Access Service will look for funding through the planning system, 106 Agreement and CIL funding and other funding available to deliver projects. The Service will target existing core funding to deliver statutory obligations; the delivery plan will improve efficiency to ensure we provide a better targeted, improved service.

### **Support documents**

**Responsible Cabinet Member** - Cabinet Member for Corporate and Democratic Services

**Reference No:**

Risk Assessment / Survey Program

The rolling programme of risk assessments / survey programme, forms an integral part of the statutory compliance package and are commissioned with the budgets within Infrastructure.

**Legal Implications:**

This Policy meets all legislative requirements and forms part of the Authority's planned preventative maintenance and statutory maintenance regimes.

Equality Implications: Completed

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**18/00017 Policy and Practice for the Management of Hot and Cold Water Systems**

**The Decision needed:**

To approve the adoption of the Policy and Code of Practice for the Management of Hot and Cold-Water Systems

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Corporate and Democratic Services

**Date:**

Not before June 2018

**Reason if Key Decision**

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

This item will be discussed at the meeting of the Policy & Resources Cabinet Committee on 16 March 2018

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**  
18/00017

**Support documents**

PROD Water Hygiene Policy  
Report Policy and Code of Practice for the Management of Hot and cold Water Systems  
APPENDIX. V15 DRAFT KCC Legionella Policy  
EQIA

**NOT BEFORE APRIL BY CABINET MEMBER**

**Responsible Cabinet Member** - Leader and Cabinet Member for Traded Services and Health Reform

**Reference No:** Establishment of group company board and support staff. Potential contractual, employment and data protection issues arising from the implementation programme.

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**18/00008 Review of KCC Company Ownership and Governance: Creation of Holding Structure**

**The Decision needed:**

- a) To approve a review of the governance structure for the KCC group of companies and to implement a holding group structure
- b) To enter into such contractual and legal arrangements as are necessary; and
- c) To delegate authority to the Monitoring Officer with the agreement of the Head of Paid Service and the Corporate Director of Finance to agree the final details of a) and b) in consultation with the Leader of the Council or the Cabinet Lead for Traded Services, including the authority to create additional entities and make appointments to them if necessary as part of the review

The group structure will facilitate improved inter-company productiveness, opportunities for economies of scale and provide a re-aligned corporate governance framework for co-ordinated external growth. The combined benefits will increase the income returned to the Council to support Strategic Business Plan Priorities.

<b>Section 2 – Who is taking the final decision and when</b>
<p><b>Who is taking the Decision</b> Leader and Cabinet Member for Traded Services and Health Reform</p> <p><b>Date:</b> Not before April 2018</p> <p><b>Reason if Key Decision</b> None</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b> To receive an update on the governance, management and development of the proposed holding company for KCC’s wholly-owned trading vehicles</p>
<b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b>
<p><b>Consultees</b></p> <p>Updates were provided to the Policy and Resources Cabinet Committee on 15 September 2017 and 5 December 2017 at the Cabinet Committee noted and endorsed the proposals</p>
<b>Section 4 – Responsible Officer – Who to contact for more information.</b>
<p><b>Your name, Your Service, Your phone number and email address:</b> Investment required to: set up the holding group structure; implement the outcomes of the review; and re-define/re-commission contractual arrangements with the group and the Council. The initial investment will be funded by the Council, but will be factored into the longer term financial return plan to the Council</p> <p><b>Support documents</b></p>

**NOT BEFORE FEBRUARY BY CABINET MEMBER**

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Community and Regulatory Services</p> <p><b>Reference No:</b> Kent County Council (KCC) does not have a legal duty to provide sites in Kent for the Gypsy and Traveller community. This is a statutory duty placed upon the district and borough councils to discharge as part of their local plans. All local councils are required to produce an up-to-date Local Plan for their area, to guide the spatial development of the</p>
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borough.
<b>Key</b> Yes
<b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b>
<p><b>Title:</b>  <b>17/00135 - Pitch Allocation Policy for Gypsy and Traveller Service Change</b></p> <p><b>The Decision needed:</b>  To revise and update Kent County Council’s (KCC) Gypsy and Traveller Service Allocations Policy and to the introduction of a service charge which will be subject to an annual increase in line with the Retail Price Index (RPI) for all plots on KCC managed sites, which will be used to maintain and support reasonable living standards for site residents.</p>
<b>Section 2 – Who is taking the final decision and when</b>
<p><b>Who is taking the Decision</b>  Cabinet Member for Community and Regulatory Services</p> <p><b>Date:</b>  Not before July 2018</p> <p><b>Reason if Key Decision</b>  EQIA’s have been completed to ensure these implications have been factored in and mitigated against where appropriate.  Ensure that the council’s policies on Equality and Human Rights and customer care are met and promote the health and safety in quiet enjoyment of pitches by all its site residents and ensure that the operation of the allocation policy assists in meeting that outcome.  Acknowledge that the gypsy and traveller communities belong to recognised ethnic groups and are protected groups under the Equality Act 2010.</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b>
<p><b>Consultees</b></p> <p>Yes this has gone out to consultation and the closing date is: 20<sup>th</sup> December 2017.</p> <p>We consulted:-</p> <ol style="list-style-type: none"> <li>1. All of our site residents households across all affected sites</li> </ol>

2. All affected district and borough councils specifically the Housing Benefit Departments x 6
3. Friends Families and Travellers (G&T Advocate Group)
4. KCC online consultation for all interested parties

This will go to the Environment and Transport Cabinet Committee on 31<sup>st</sup> January 2018

All Divisions are affected.

#### **Section 4 – Responsible Officer – Who to contact for more information.**

##### **Your name, Your Service, Your phone number and email address:**

In summary, not implementing the service charge would lead to either the deterioration or closure of existing sites. So despite considering alternative approaches, it was clear that charging a service charge would be the best approach to protect the service and continue to deliver for residents and KCC has endeavoured to keep this charge well below rental market costs.

##### **Support documents**

### **NOT BEFORE JANUARY BY CABINET MEMBER**

**Responsible Cabinet Member** - Deputy Leader and Cabinet Member for Strategic Commissioning and Public Health

**Reference No:** Provision of this service is a statutory responsibility. The market was tested to establish levels of interest.

**Key** Yes

#### **Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**17/00125 - Healthwatch Kent interim contract**

**The Decision needed:**

Proposed decision: To agree:-

- a) the implementation of an interim contract for the provision of a Local Healthwatch for Kent for the period April 1<sup>st</sup> 2018 to March 31<sup>st</sup> 2020, with sufficient break clauses to end earlier where appropriate; and
- b) To incorporate the Service User Forum and Mental health Action Groups into the Healthwatch Kent contract

<p>How the decision relates to Corporate Objectives</p> <ul style="list-style-type: none"> <li>• Commissioning Framework Principle 7: Customers at the heart of our commissioning approach</li> <li>• KCC's commissioning of a Healthwatch for Kent is required by duties under the Health and Social Care Act 2012, which built upon the Local Government and Public Involvement in Health Act 2007</li> </ul> <p>The matter is referred to in the Business Plan/Medium Term Capital Programme.</p>
<p><b>Section 2 – Who is taking the final decision and when</b></p>
<p><b>Who is taking the Decision</b> Deputy Leader and Cabinet Member for Strategic Commissioning and Public Health</p> <p><b>Date:</b> Not before January 2018</p> <p><b>Reason if Key Decision</b> No equalities implications – whole Kent provision.</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>The proposed incorporation of the Service User Forum and Mental health Action Groups into the Healthwatch Kent contract was discussed by the Adult Social Care Cabinet Committee on 23 November 2017.</p> <p>The interim contract will be discussed by the Health Reform and Public Health Cabinet Committee on 24 January 2018.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b> The value of the proposed interim contract is up to £1.46M (£730k pa) for the period 1 April 2018 to 31 March 2020.</p> <p><b>Support documents</b></p>

## NOT BEFORE DECEMBER BY CABINET MEMBER

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Children, Young People and Education</p> <p><b>Reference No:</b> None</p> <p><b>Key</b> Yes</p>
<p><b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b> <b>17/00109 - Changes to the KCC local funding formula for schools (NFF)</b></p> <p><b>The Decision needed:</b> To approve changes to the Kent County Council local funding formula for schools that is used to calculate school budgets from 1 April 2018.</p> <p>In response to the Government confirming on 14 September 2017 the introduction of a soft National Funding Formula from 1 April 2018, Kent County Council is set to receive an additional £28m in 2018-19, and a further £22m in 2019-20. The Council will continue to operate a local funding formula for Kent maintained schools (and this formula is also used by the Education and Skills Funding Agency for calculating Kent academy budgets) during this two year period and legislation dictates that any changes to that formula is subject to an all school consultation.</p>
<p><b>Section 2 – Who is taking the final decision and when</b></p>
<p><b>Who is taking the Decision</b> Cabinet Member for Children, Young People and Education</p> <p><b>Date:</b> Not before December 2017</p> <p><b>Reason if Key Decision</b> An equalities impact assessment will be completed and this will accompany the consultation documentation.</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>A consultation with all Kent schools and academies will be undertaken.</p>

The proposed decision will be considered by the CYPE Cabinet Committee on 22 November 2017.

A members briefing will be held on 15 November 2017.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

The costs of the new funding formula will be fully met from the Dedicated Schools Grant and will not be a cost to Council funding.

**Support documents**

**NOT BEFORE NOVEMBER BY CABINET MEMBER**

**Responsible Cabinet Member** - Cabinet Member for Children, Young People and Education

**Reference No:** Any legal implications will be identified in the report to the Cabinet Member for Children, Young People and Education before he takes his decision to agree the capital expenditure required to provide the school with additional accommodation.

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.**

**Title:**

**17/00100 - A permanent 2FE expansion of Ursuline College from September 2019**

**The Decision needed:**

The proposal to enlarge Ursuline College by two forms of entry will help to secure our ambition “to ensure that Kent’s young people have access to the education, work and skills opportunities necessary to support Kent business to grow and be increasingly competitive in the national and international economy” as set out in ‘Increasing Opportunities, Improving Outcomes: Kent County Council’s Strategic Statement (2015-2020)’.

The Commissioning Plan for Education Provision in Kent 2017-2020 sets out how we will carry out our responsibility for ensuring there are sufficient places of high quality, in the right places, for all learners and this proposal supports that aim to provide sufficient places where they are needed.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Children, Young People and Education

**Date:**

Not before November 2017

**Reason if Key Decision**

An Equality Impact Assessment will be produced before the start of the consultation process and will be accessible on line via the following link:  
[www.kent.gov.uk/schoolconsultations](http://www.kent.gov.uk/schoolconsultations).

**Reason if this decision has been delayed/withdrawn from a previous plan****Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors****Consultees**

- 23 November 2016 - the Commissioning Plan for Education Provision 2017-21 was endorsed by the Cabinet Committee prior to the final version being considered and approved by Cabinet on 23 January 2017.
- 8 July 2015 – A report on the Future Provision of Secondary Education in Kent – Cabinet Committee noted the actions required to increase Secondary school capacity to meet the demands of a growing Secondary school population.

It is planned that the Academy will hold a four week consultation on the proposed enlargement starting in autumn 2017. The Academy will seek approval from the Secretary of State for the proposed enlargement. If agreed, the Academy will consult on permanently increasing their published admission number from 120 to 180.

**Section 4 – Responsible Officer – Who to contact for more information.****Your name, Your Service, Your phone number and email address:**

The costs to this project will be outlined in the report that will be considered by the Children, Young People and Education Cabinet Committee.

**Support documents**

**NOT BEFORE OCTOBER BY CABINET MEMBER**

**Responsible Cabinet Member** - Cabinet Member for Adult Social Care

**Reference No:** The new service will be procured through a fully competitive

tender process.
<b>Key</b> Yes
<b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b>
<p><b>Title:</b>  <b>17/00078 - Physical Disability Wellbeing Core Offer</b></p> <p><b>The Decision needed:</b>  To tender for a new contract to deliver an information, advice and peer support service for people with a physical disability.</p>
<b>Section 2 – Who is taking the final decision and when</b>
<p><b>Who is taking the Decision</b>  Cabinet Member for Adult Social Care</p> <p><b>Date:</b>  Not before October 2017</p> <p><b>Reason if Key Decision</b>  An Equality Impact Assessment has been completed and has been reviewed and updated throughout the consultation and co-production process. The Equality Impact Assessment has highlighted risks around people with disabilities other than physical and those under the age of 16, who won’t be able to access the new service. Respondents to the consultation also raised concerns that this service would not be available to all disabilities. In light of the findings from the Equality Impact Assessment and the consultation we have adapted the scope of the offer and will ensure that the helpline and website is accessible to all. The successful provider will then need to devise a system to identify and signpost to appropriate services.</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b>
<p><b>Consultees</b></p> <p>The proposed decision was discussed and endorsed by the Adult Social Care Cabinet Committee on 29 September 2017. The minute of that discussion will be included in the decision paperwork which the Cabinet Member will be asked to sign.</p> <p>Public Consultation was undertaken between 17 July 2017 and 4 September 2017.</p>
<b>Section 4 – Responsible Officer – Who to contact for more information.</b>

**Your name, Your Service, Your phone number and email address:**

The current spend on Physical Disability grants is £181,053. The plan is to reinvest this whole amount into the new service. This equates to £905,265 over the life of the contract which will be five years, if the two year extension clause is used.

**Support documents**

1700078 - PROD  
1700078 - report  
1700078 - report App 1  
1700078 - report App 2  
1700078 - report App 3

**Responsible Cabinet Member** - Cabinet Member for Corporate and Democratic Services

**Reference No:** None

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.**

**Title:**

**17/00094 - Disposal of Land East of Great Chart Primary School, Singleton**

**The Decision needed:**

Approval to the Director of Infrastructure to progress with and enter into the necessary documentation to complete the disposal of the aforementioned property in consultation with the Cabinet Member for Corporate and Democratic Services. The Decision will seek legal agreements to be actioned to complete the sale of the relevant properties.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Corporate and Democratic Services

**Date:**

Not before October 2017

**Reason if Key Decision**

None

**Reason if this decision has been delayed/withdrawn from a previous plan**

Securing a capital receipt to fund the capital programme and to streamline the Council’s property portfolio to achieve financial and efficiency benefits in



line with appropriate policy
<b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b>
<p><b>Consultees</b></p> <p>Property decisions to be discussed at the Property Sub Committee.</p>
<b>Section 4 – Responsible Officer – Who to contact for more information.</b>
<p><b>Your name, Your Service, Your phone number and email address:</b> Property holding costs will cease upon sale.</p> <p><b>Support documents</b></p>

<p><b>Responsible Cabinet Member -</b></p> <p><b>Reference No:</b> Provision of such disposal services is a legal obligation under the Environmental Protection Act 1990 and other such legislation.</p> <p><b>Key</b> Yes</p>
<b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b>
<p><b>Title:</b> <b>17/00083 - Paper and Card Recycling from Waste Kent Household Waste Recycling Centres</b></p> <p><b>The Decision needed:</b> KCC Waste Management is the statutory waste disposal authority for Kent and has an obligation in law to provide for the disposal of municipal waste. KCC is re-procuring the contract to obtain the best outcome for Kent residents by acquiring the greatest return for processing the paper and card material from six Household Waste Recycling Centres in West Kent.</p> <p>The contract supports KCC’s Strategic Statement in the following ways:</p> <ul style="list-style-type: none"> <li>• A whole life cost evaluation approach will ensure that value for money is attained;</li> <li>• Local businesses will have an opportunity to bid for the contract; and</li> <li>• The contract will be environmentally beneficial as the paper and card is 100% recyclable therefore avoiding waste to landfill.</li> </ul>
<b>Section 2 – Who is taking the final decision and when</b>

<p><b>Who is taking the Decision</b></p> <p><b>Date:</b></p> <p><b>Reason if Key Decision</b> An EQIA has been carried out and no equalities implications have been identified.</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>A Market Engagement exercise will be undertaken as part of the procurement process – no customer engagement is required as this is a non-customer facing service.</p> <p>This has been discussed at the Environment and Transport Cabinet Committee on 21 September 2017.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b> This is an income based contract. As the market value of this material fluctuates, the service will undertake an e-auction, to secure the best tender rates.</p> <p><b>Support documents</b></p>

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Planning, Highways, Transport and Waste</p> <p><b>Reference No:</b> None.</p> <p><b>Key No</b></p>
<p><b>Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b> <b>17/00086 - A20 Harrietsham Traffic Management Scheme</b></p> <p><b>The Decision needed:</b></p>

Harrietsham is identified in the emerging Maidstone Borough Local Plan as a rural service centre suitable for new housing development. The majority of the existing settlement is located to the north of the A20 corridor, whereas all 3 of the new housing development sites are to the south of the A20. During 2014/15 JMP Transport Consultants, working under a commission to Maidstone Borough Council, produced an outline design and costing for a scheme to narrow the A20 carriageway, create new footways and pedestrian crossing points and lower the speed limit from 40mph to 30mph with new gateway features at each end of the village. The construction costs were estimated by JMP at £1,105,189. The key aim of the scheme is to reduce the severance effect of the A20 and improve permeability between the new development sites and the existing housing and village centre. MBC has granted planning permissions to the housing sites on the basis that each makes proportionate S106 contributions to the Council. Payments will then be passed to Kent County Council to implement the scheme. To keep disruption to a minimum, the intention is that the scheme would be implemented in its entirety once all of the contributions have been received, rather than as a phased construction. MBC have now received a payment of £403k from the first site to reach its trigger point and a further payment is now due. Consequently KCC now has the necessary funding in place to begin to progress the scheme through design.

The scheme has been the subject of a resident petition that was submitted at the 12<sup>th</sup> July 2017 meeting of the Maidstone Joint Transportation Board, which urges the authorities to ensure that elements of the scheme are in place prior to developments being occupied.

This key decision seeks approval to review the outline design, including updated costs, and to commence detailed design work with a view to construction once the final contributions have been received. It is envisaged that public engagement on the scheme layout will be carried out during 2017/18, a report will be presented to Maidstone JTB to advise on feedback and potential amendments including any related mitigation measures.

The scheme meets KCC policy objectives of supporting existing businesses and encouraging economic activity with housing growth and job creation by reducing congestion and improving infrastructure and accessibility.

## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

Cabinet Member for Planning, Highways, Transport and Waste

### **Date:**

Not before October 2017

### **Reason if Key Decision**

None. Detailed scheme design will consider equalities aspects.

### **Reason if this decision has been delayed/withdrawn from a previous plan**

## **Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

### **Consultees**

Initial consultation was undertaken by MBC/ JMP as part of the outline design. Further liaison and engagement with residents and the business community will be undertaken as required and at appropriate stages of the scheme development.

The decision will be discussed at the Environment and Transport Cabinet Committee on 21 September 2017.

#### **Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**  
None. The cost of the scheme (design and implementation) will be funded from S106 contributions from housing developments in Harrietsham.

#### **Support documents**

**Responsible Cabinet Member** - Cabinet Member for Planning, Highways, Transport and Waste

**Reference No:** None

**Key** Yes

#### **Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**  
**17/00084 - (Phase 2) A274 Sutton Road, Maidstone at its junction with Willington Street**

**The Decision needed:**

The Willington Street Junction Improvement Scheme is to help reduce congestion on the Sutton Road corridor on the A274 strategic route. Public engagement on the revised scheme layout will be carried out during August 2017, a report will be presented to advise the feedback and potential amendments including any related mitigation measures.

The scheme supports policy objectives of supporting existing businesses and encouraging economic activity with housing growth and job creation by reducing congestion and improving infrastructure and accessibility.

#### **Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Planning, Highways, Transport and Waste

**Date:**

<p>Not before October 2017</p> <p><b>Reason if Key Decision</b> None - detailed scheme design will consider equalities aspects</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>On-going liaison and engagement with residents and business community as required and at appropriate stages of the scheme development.</p> <p>The decision will be discussed at the Environment and Transport Cabinet Committee on 21<sup>st</sup> September 2017.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b> The estimate cost is £3m and will covered under existing budget allocations from the Local Growth Fund and Section 106 Developer Contributions.</p> <p><b>Support documents</b></p>

**NOT BEFORE SEPTEMBER BY CABINET MEMBER**

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Corporate and Democratic Services</p> <p><b>Reference No:</b> KCC will be entering into leases with the medical provider and football pavilion. These leases will be long term.</p> <p><b>Key</b> Yes</p>
<p><b>Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b> <b>17/00069 - Southborough Hub (disposal of residential land)</b></p> <p><b>The Decision needed:</b> Approval for Kent County Council to dispose of the residential land to enable the construction of the Southborough hub that will comprise a library, medical centre, theatre, town council offices, café and football pavilion.</p>

The capital receipt from the sale of the residential land will enable this to be developed.

This proposed decision is the latest in a series of decisions about the Southborough Hub project. Earlier related decisions are:

15/00024 (property implications) – this was taken by the Cabinet Member for Corporate and Democratic Services on 21 April 2015.

15/00041 (inclusion of library in the project) – this was taken by the Cabinet Member for Community Services on 21 April 2015

## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

Cabinet Member for Corporate and Democratic Services

### **Date:**

Not before September 2017

### **Reason if Key Decision**

None

### **Reason if this decision has been delayed/withdrawn from a previous plan**

## **Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

### **Consultees**

Consultation for the Southborough Hub Development was carried out in 2016 which included an 8 week public consultation period with local exhibitions and this was available on the KCC consultation website.

A decision was made at Cabinet in April 2015 to progress with the Southborough Hub, this will be discussed further at the Property sub-committee.

## **Section 4 – Responsible Officer – Who to contact for more information.**

### **Your name, Your Service, Your phone number and email address:**

The rents on the Medical Centre and Football Pavilion have yet to be determined. The sale of the land will enable the Southborough Hub to proceed.

### **Support documents**

**Responsible Cabinet Member** - Cabinet Member for Corporate and Democratic Services

**Reference No:** KCC will be a tenant of the property and will be responsible for the internal repairs of the building under the lease. KCC will have an option to break the lease if this service is no longer required at 10th, 15th and 20th year of the lease. A funding agreement and associated legal documentation will be put in place to facilitate this.

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**  
**17/00071 - Funding of the new school development, Sale of land for residential development and relocation of children's centre to Stanhope Sports Hall, Ashford, TN23 3HG**

**The Decision needed:**

Approval for KCC to entering into a funding agreement for a new primary school on the agreement to surrender its lease. KCC will also enter into a full repairing and insuring lease on part of Stanhope Sports Halls at a peppercorn rent with John Wallis Church of England Academy or an alternative acceptable alternative to enable the re-location of the children's centre at the Ray Allen Centre. Funding has been set aside to provide for the relocation of the children centre. The surplus land will be disposed of to fund this project.

**This decision is part 2 of 17/00076. Please see this number for details of the decision process and supporting paperwork.**

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Corporate and Democratic Services

**Date:**

Not before September 2017

**Reason if Key Decision**

None.

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

Views will be sought from the property sub-committee and considered when the decision is taken.
<b>Section 4 – Responsible Officer – Who to contact for more information.</b>
<p><b>Your name, Your Service, Your phone number and email address:</b>  The rent proposed is a peppercorn. The Sports Hall will need to be refurbished by KCC to provide the accommodation for the children’s centre. A funding agreement will be entered into by the Academy and KCC to enable the construction of the school and the release of surplus land.</p> <p><b>Support documents</b></p>

**NOT BEFORE JULY BY CABINET MEMBER**

<p><b>Responsible Cabinet Member - Cabinet Member for Adult Social Care</b></p> <p><b>Reference No:</b> TUPE may apply and legal advice will be sought as appropriate.</p> <p><b>Key</b> Yes</p>
<b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b>
<p><b>Title:</b>  <b>17/00062 - Older People and People Living with Dementia Wellbeing Core Offer</b></p> <p><b>The Decision needed:</b>  Proposed decision: To tender for a new contract to deliver community based services for Older People and People Living with Dementia.</p> <p>How the decision relates to Corporate Objectives:  This proposed new contract directly relates to the Council’s Strategic Outcome regarding older people and vulnerable residents are safe and supported with choices to live independently and underpins the Promoting Wellbeing element of the Council’s Your Life Your Wellbeing strategy. The new contract will deliver a range of services and support that are asset based, promote wellbeing, increase resilience and prevent or delay people entering into formal health and social care systems. It will provide information and advice, help people find the support they require and connect people to their communities.</p>
<b>Section 2 – Who is taking the final decision and when</b>



**Who is taking the Decision**  
Cabinet Member for Adult Social Care

**Date:**  
Not before July 2017

**Reason if Key Decision**  
An Equality Impact Assessment has identified a high impact on older people. Adverse impacts which include the ending of current funded services will be balanced by a positive impact of re-investing in universal services through a contract that will have a single point of contact and delivery network.

**Reason if this decision has been delayed/withdrawn from a previous plan**  
This proposed decision will be discussed at the Adult Social Cabinet Committee on 20 July 2017 and the outcome of that meeting included in the decision paperwork which the Cabinet Member will be asked to sign.

Other consultation planned or undertaken:  
Public Consultation is being undertaken between 9 June and 21 July 2017.

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**  
The contract is expected to have an annual value of £4,998,688. This funding is currently invested in annual grants to voluntary sector providers. These will be ended in order for the contract to be put in place. However, it is possible that investment from public health and Clinical Commissioning Groups may increase its value. We may also seek to increase the value of the contract over it's lifetime, by adding additional related services to the contract specification.

**Support documents**

**Responsible Cabinet Member** - Cabinet Member for Planning, Highways, Transport and Waste

**Reference No:** These implications will be described in the report to the Cabinet Committee. The award of any contracts will be in full compliance with all relevant procurement regulations.

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.**

**Title:**

**17/00048 - Technical & Environmental Services Contract**

**The Decision needed:**

The Technical & Environment Services Contract will provide the Director of Highways Transportation & Waste delegated authority to enter into appropriate contractual arrangements for the provision of professional, technical and environmental services.

Kent County Council holds a contract with Amey for the provision of professional, technical and environmental services (TESC) which is due to expire on the 31<sup>st</sup> March 2018. A report will be presented to the Environment and Transport Cabinet Committee to present the options available for the provision of these services beyond that date.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Planning, Highways, Transport and Waste

**Date:**

Not before July 2017

**Reason if Key Decision**

A draft EqIA for has been completed and will be summarised in the report to the Cabinet Committee.

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

The proposed decision was considered by the Environment and Transport Cabinet Committee on 15 June 2017 and was endorsed.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

These implications will be described in the report to the Cabinet Committee. The budgets affected are within revenue allocations for transportation studies

and capital allocations for major and minor schemes.

### Support documents

**Responsible Cabinet Member** - Cabinet Member for Planning, Highways, Transport and Waste

**Reference No:** None

**Key** Yes

### Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.

**Title:**  
**17/00050 - Westwood Relief Strategy - Tesco Link Road, Thanet**

**The Decision needed:**

A proposal to approve the scheme plan and to take the highway improvement through the next stages of development and delivery including authority to progress statutory orders, enter into legal and funding agreements, acquire land and award a construction contract.

### Section 2 – Who is taking the final decision and when

**Who is taking the Decision**

Cabinet Member for Planning, Highways, Transport and Waste

**Date:**

Not before July 2017

**Reason if Key Decision**

The Detailed Scheme Design will consider equality aspects.

**Reason if this decision has been delayed/withdrawn from a previous plan**

### Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors

**Consultees**

The Tesco Extra store has been consulted throughout the outline design process. There is on-going liaison with residents and business community as required and at appropriate stages of the scheme development.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

The Financial implications are covered under existing budget allocations from the National Productivity Investment Fund.

**Support documents**

**Responsible Cabinet Member** - Cabinet Member for Planning, Highways, Transport and Waste

**Reference No:** Legal agreements will be drafted by Invicta Law.

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**17/00060 - Dunbrik Lease Extension**

**The Decision needed:**

Proposed decision is to replace an existing lease agreement to allow Waste Management extended occupation by continuing to operate a Waste Transfer Station and Household Waste Recycling Centre in Sevenoaks. This new arrangement will remove existing lease break clauses and extend the current term from 2026 to 2030. Further negotiated terms have concluded whereby existing lease charges over the initial term will be reduced by £1.6m, these will continue for the duration of the lease creating further value of £800k. Additional operational space has also been secured.

This proposed decision enables the retention of existing essential environmental services which are for the wellbeing and benefit to the residents of Sevenoaks District.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Planning, Highways, Transport and Waste

**Date:**

Not before July 2017

**Reason if Key Decision**

There are no equalities implications as this is a business to business arrangement.

<b>Reason if this decision has been delayed/withdrawn from a previous plan</b>
<b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b>
<p><b>Consultees</b></p> <p>No public consultation was needed as this is an extension to an existing contract to KCC's benefit.</p> <p>The proposed decision was considered and endorsed by the Environment and Transport Cabinet Committee on 15 June 2017.</p>
<b>Section 4 – Responsible Officer – Who to contact for more information.</b>
<p><b>Your name, Your Service, Your phone number and email address:</b> Savings against the current leasing arrangements of £1.6m over the existing term and extend to £2.4m when considering the extended period.</p> <p><b>Support documents</b></p>

<p><b>Responsible Cabinet Member</b> - Leader and Cabinet Member for Traded Services and Health Reform</p> <p><b>Reference No:</b> The 'District Deal' is not a legally binding document – it is a statement of political intent to tackle a range of project delivery challenges and to improve the ways the two Councils operate together.</p> <p><b>Key</b> Yes</p>
<b>Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.</b>
<p><b>Title:</b> <b>17/00063 - Ashford District Deal Refresh</b></p> <p><b>The Decision needed:</b> The Borough Council and the County Council enjoy good relations at a political and operational level and have achieved much working together on a wide variety of projects in recent years. However, both are complex organisations, each with its own procedures and priorities and inevitably operational issues crop up which could be tackled better and faster.</p> <p>The District Deal signed in 2015 is not a legally binding agreement but a short, clear statement of the Councils' shared commitment to work together in</p>

key areas.

The Deal has two main parts:

- A commitment to focus the combined efforts of both councils on delivering key strategic projects;
- An agreement to improve the way the Council's work together to make sure that we deliver the best quality outcomes possible for residents and businesses

The original Deal focused on the "Big 8" projects in Ashford, a series of regeneration projects across the district in which the two Councils are working together to deliver more effectively, as well as new ways of working across a range of agendas.

This focus has helped to deliver several projects where both Councils share an interest – achieving the funding needed for both the Ashford station signalling and for M20 junction 10a; and signing the legal agreements to bring forward development at Chilmington Green are all prime examples.

In addition to these projects, there were several examples of improved operational working. There are other areas where lessons have been learned and are being applied to improve working. In some areas of both Councils the District Deal is not fully understood and hence does not always attract the priority it deserves.

## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

Leader and Cabinet Member for Traded Services and Health Reform

### **Date:**

Not before July 2017

### **Reason if Key Decision**

There are no equalities impacts arising from the proposed decision.

### **Reason if this decision has been delayed/withdrawn from a previous plan**

## **Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

### **Consultees**

KCC's Corporate Management Team and Ashford Borough Council have been consulted in the development of the proposed Deal. The Environment and Transport Cabinet Committee and Growth Economic Development and Communities Cabinet Committee will be asked to endorse or make recommendations to the Leader in making the decision. The local KCC members will also be consulted.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

The 'District Deal' in itself does not require additional financial resource; for the most part it is about changing how both authorities deploy existing resource. There are no financial implications beyond each authorities' existing budgets.

**Support documents**

ADD - PRoD

Item 18 Report - Ashford-KCC District Deal Refresh - ETCC - 15.06.17 - FINAL REV

App A - Refreshing the District Deal An Annual Report\_KC FINAL (2)

**NOT BEFORE JULY 2017 BY COUNTY COUNCIL**

**Responsible Cabinet Member - County Council**

**Reference No:** 14/00020

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**Local Transport Plan 4 (now incorporating Growth Without Gridlock refresh)**

**The Decision needed:**

PROPOSED DECISION: To approve the LTP4 including Growth without Gridlock.

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**Latest Update:**

The LTP4 (inc. Growth Without Gridlock) consultation has received a high number of responses. In order to properly analyse and report on findings the due date for decision has been moved to 13 July 2017.

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19/05/2014 - Decision due date changed from 10/02/2014 to 17/09/2014.

REASON: The strategic position relating to Highways and Transportation projects was set out as part of the LEP Strategic Economic Plan submitted via KMEP and the LEP to the Secretary of State at the end of March 2014, you can view the decision to submit and the document submitted here,

<https://democracy.kent.gov.uk/ieDecisionDetails.aspx?ID=577>

Central Government is expected to announce a funding allocation in July 2014. Based on these allocations the final selection and prioritisation of projects for inclusion in Growth without Gridlock will take place and the strategy as completed can be adopted by decision of the Cabinet Member.

The decision date has been updated to 'not before' 17 September 2014 in order that the draft strategy can be considered by the relevant Cabinet Committee before any decision is taken.

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## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

County Council

### **Date:**

July 2017

### **Reason if Key Decision**

### **Reason if this decision has been delayed/withdrawn from a previous plan**

## **Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

### **Consultees**

An earlier version was discussed at January 2013 Cabinet Committee with only minor comments received.  
The final draft was considered by the Cabinet Committee on 21 January 2014.  
All Members and Electoral Divisions are affected by this proposed decision.

## **Section 4 – Responsible Officer – Who to contact for more information.**

### **Your name, Your Service, Your phone number and email address:**

Katie Pettitt,  
03000 413759  
katie.pettitt@kent.gov.uk  
Roger Wilkin  
Director of Highways Transportation and Waste  
03000413479  
roger@kent.gov.uk

### **Support documents**





**NOT BEFORE JUNE BY CABINET MEMBER**

<p><b>Responsible Cabinet Member</b> - Leader and Cabinet Member for Traded Services and Health Reform</p> <p><b>Reference No:</b> 16/00120</p> <p><b>Key</b> Yes</p>
<p><b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b> <b>16/00120 Sub National Transport Board for the South-East</b></p> <p><b>The Decision needed:</b> KCC Membership of a shadow Sub- National Transport Body for the South East known as Transport for the South East (TfSE)</p> <p>The Cities and Local Government Devolution Act makes provision for the establishment and constitution of Sub-National Transport Bodies (SNTBs) for any area in England (outside of Greater London. An SNTB can prepare a Transport Strategy for an area which would set out proposals for the promotion and encouragement of safe, sustainable, integrated, efficient and economic strategic transport facilities and services to and from the area of the SNTB.</p> <p>The South East Seven (SE7) Councils (Kent, East Sussex, West Sussex, Hampshire and Surrey County Councils, and Brighton &amp; Hove City Council and Medway Council) and the Local Enterprise Partnerships (LEPs) that represent the area have discussed the establishment of an SNTB for the South East, to be called Transport for the South East (TfSE). A TfSE on this geographic scale would fulfil the DfT’s minimum geographic size requirements. Discussions will shortly commence with Portsmouth, Southampton and the Isle of Wight and the Solent LEP about joining TfSE.</p> <p>The proposed TfSE would enables authorities to influence national and regional infrastructure providers, helping to secure the infrastructure required to support continuing economic growth. A TfSE would see Government, South East Transport Authorities and/or Combined Authorities and LEPs working together with Highways England, Network Rail and port, airport and bus operators. TfSE would require strategic transport providers to take account of its priorities.</p> <p>TfSE would provide a mechanism for the area to speak with a strong, common voice on transport infrastructure and provide a single platform for</p>

strategic transport and infrastructure issues, giving partners greater, and potentially direct, influence over decisions that are currently made elsewhere. Its key outcome will be the development of a single, strategic transport infrastructure framework which would align the investment programmes from key agencies, such as Highways England, Network Rail and the LEPs.

### **Options**

- Do nothing and not engage in the development of the SNTB for the Southeast.
- Set up the SNTB for Kent and Medway, but this would not be supported by DfT
- Engage in the development of the Shadow SNTB Board and Transport Strategy for the Southeast

### **How the proposed decision meets the objectives of ‘Increasing Opportunities, Improving Outcomes: Kent County Council’s Strategic Statement (2015-2020)’**

The cornerstone of TfSE is the Transport Strategy. It will build upon existing Local Transport Plans, including Kent’s *Local Transport Plan 4: Delivering Growth without Gridlock*, currently out to consultation, and evidence already in place amongst the constituent Authorities, including the LEP’s Strategic Economic Plans and growth and infrastructure frameworks/studies being undertaken by a number of upper-tier Authorities, including the *Kent and Medway Growth and Infrastructure Framework*. In this way, the decision would support the Council’s second strategic outcome, “Communities benefit from economic growth by being in work, healthy and enjoying a good quality of life.”

### **Financial Implications**

It is estimated that appropriate support for developing the shadow SNTB and the overarching Transport Strategy would total £200,000 of which KCC’s contribution is £20,000.

### **Legal Implications**

There are no direct legal implications of the recommendations in this report, although should an TfSE SNTB be established by the Secretary of the State following the work set out in this report, then there would be legal implications arising from the establishment of the SNTB which itself would be a body corporate.

### **Equalities implications**

There are no equality implications to establish the Shadow TfSE

## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

Leader and Cabinet Member for Traded Services and Health Reform

### **Date:**

Not before June 2017

<p><b>Reason if Key Decision</b></p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>Before progressing a proposal for an SNTB, the constituent authorities must consult on the boundary proposals and it is proposed that the shadow SNTB undertakes this consultation.</p> <p>The proposal is being discussed at the meeting of the Environment and Transport Cabinet Committee on 17 November 2016</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b>  Lead officer: Katie Stewart  Job title: Director of Environment, Planning and Enforcement  Phone number: 03000 418827  E-mail <a href="mailto:Katie.stewart@kent.gov.uk">Katie.stewart@kent.gov.uk</a></p> <p><b>Support documents</b>  1600120 PROD  1600120 Subnational Transport Board</p>

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Planning, Highways, Transport and Waste</p> <p><b>Reference No:</b> KCC will enter into legal agreements with partner organisations who are delivering individual projects. This will secure agreement for the delivery as outlined in the bid</p> <p><b>Key</b> Yes</p>
<p><b>Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b>  <b>17/00044 Step Ahead of the Rest (StAR) Sustainable Travel Revenue Programme</b></p>

**The Decision needed:**

To accept the DFT funding to enable the StAR programme to be delivered.

Specifically approval is sought to spend the grant in order to:

- Pay staffing costs associated with delivering the programme
- To delegate authority to the Director of Highways Transportation and Waste to procure, award and amend contracts as necessary
- Make grants to transport operators, community interest companies and businesses in accordance with agreement procedures.

KCC submitted a successful bid to the Department for Transport's Access Fund (Sustainable Travel Revenue competition) and was awarded £1,451,657.20 for the period March 2017- March 2020.

Star is an integrated package of measures to meet KCC's strategic aim that "Kent Communities feel the benefits of economic growth by being in work, healthy and enjoying a good quality of life" The measures proposed support economic development and healthy lifestyles by encouraging use of active and sustainable modes of travel to access employment, education and training. They are targeted at locations that have received local Growth Fund Investment, as well as significant economic development sites across Kent due to be completed before 2020, and will build on previous Local Sustainable Transport Fund Schemes eg the Kent Connected website

Improving transport is identified in the KCC Strategic Statement 2015-2020 under Outcome 2: Kent Communities feel the benefits of economic growth by being in work, healthy and enjoying a good quality of life.

## Section 2 – Who is taking the final decision and when

### Who is taking the Decision

Cabinet Member for Planning, Highways, Transport and Waste

### Date:

Not before June 2017

### Reason if Key Decision

An EQIA will be carried out

### Reason if this decision has been delayed/withdrawn from a previous plan

Results from the Active Travel Strategy were used to inform the development of the bid.

The Environment and Transport Cabinet Committee will consider the matter at its meeting on 15 June 2017

The programme is county-wide and will affect all divisions and Members

## Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors

### Consultees

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

The programme is externally funded , made up of DfT grant and external partner match funding. A small amount of match funding has been provided by KCC in the form of staff time to deliver some of the project. The payment to the County Council will be released in two segments each year - 75% in July and 25% in May

**Support documents**

**Responsible Cabinet Member** - Cabinet Member for Planning, Highways, Transport and Waste

**Reference No:** There are no legal implications.

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.**

**Title:**

**16/00145 - Freight Action Plan for Kent**

**The Decision needed:**

The Cabinet Member will agree a Freight Action Plan for Kent.

The Freight Action Plan for Kent is a non-statutory document that highlights what KCC has already delivered and what is further planned to reduce the negative impacts of road freight on local communities. The plan includes both nationally and locally important priorities such as Operation Stack and the provision of overnight lorry parking as well as looking into HGV routeing and the powers that KCC can use to reduce the negative impacts of road freight.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Planning, Highways, Transport and Waste

**Date:**

Not before June 2017

**Reason if Key Decision**

<p>The Freight Action Plan for Kent has been subject to an Equalities Impact Assessment (EqIA) demonstrating that it will not have an adverse impact on any group with protected characteristics.</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>The Environment and Transport Cabinet Committee considered and endorsed the proposed decision at its meeting of 15 June 2017.</p> <p>In addition a public consultation was held in January 2017.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b>  Some of the actions in the plan have implications for officer time. There are no further financial implications in developing the plan but there will be costs involved for the delivery of specific actions and these will be costed separately.</p> <p><b>Support documents</b>  Item 9 1 FAP - Final  App A - Freight Action Plan for Kent  App B - 4 FAP Consultation Report</p>

<p><b>Responsible Cabinet Member - Cabinet Member for Adult Social Care</b></p> <p><b>Reference No:</b> Continuing these services through their existing contracts to a common end date will require going beyond the current contracts' end dates for varying durations. Work is being done with Legal Services to understand and mitigate relevant risks and to ensure that the continuation of service provision takes place with the least disruption to those receiving the services. Further information will be included in the report.</p> <p><b>Key</b> Yes</p>
<p><b>Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b>  <b>17/0030 (a) (b) &amp; (c) - Community Support Services - contract continuations</b></p>

**The Decision needed:**

To continue service provision under existing contracts for the following community support services:

- a) Housing Related Support (HRS), including services for:
- Older Persons Housing Related Support and Community Alarms
  - People with Learning and/or Physical Disabilities
  - Home Improvement Agencies

People with Mental Health Needs; (Homelessness and Offenders)

- b) Homecare  
c) Supporting Independence Service (SIS)

It was originally envisaged that all three services would be included in one decision but, owing to timing issues, the Housing Related Support element (Part (a)) was taken 22/03/2017 with parts (b) and (c) to follow before June 2017.

Given the freedoms set out in the Care Act 2014, since these contracts started, and the Council's strategy for adult social care, 'Your Life Your Wellbeing', there is now an opportunity to move to greater integration with health services. To achieve this, it is desirable to extend these services' contracts to a single end date.

This will help achieve the corporate objectives of:

- Strategic Outcome
- Older and vulnerable residents are safe and supported with choices to live independently

**Supporting Outcomes**

- Those with long term conditions are supported to manage their conditions through access to good quality care and support
- People with mental health issues and dementia are assessed and treated earlier and are supported to live well
- Families and carers of vulnerable and older people have access to the advice, information and support they need
- Older and vulnerable residents feel socially included
- More people receive quality care at home avoiding unnecessary admissions to hospital and care homes
- The health and social care system works together to deliver high quality community services
- Residents have greater choice and control over the health and social care services they receive

ur Life Your Wellbeing - providing the strategic direction to move towards full integration with the NHS by 2020.

**Section 2 – Who is taking the final decision and when****Who is taking the Decision**

Cabinet Member for Adult Social Care

**Date:**

Not before April 2017

**Reason if Key Decision**

This decision will maintain continuity of service to people with protected characteristics. No adverse implications are expected and an Equality Impact assessment will be undertaken as part of the recommendation report.

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

It was originally envisaged that all three services would be included in one decision but, owing to timing issues, part (a) was taken 22/03/2017 with parts (b) and (c) to follow before June 2017.

The Housing Related Support element (Part (a)) was discussed by the Adult Social Care and Health Cabinet Committee on 14 March 2017 and the outcome of that meeting included in the Record of Decision which the Cabinet Member signed when the decision was taken on 22 March 2017.

Parts (b) and (c) were discussed by the Adult Social Care Cabinet Committee on 9 June 2017, and the outcome of that meeting included in the paperwork which the Cabinet Member has now signed.

Other consultation planned or undertaken:

- Full consultation and engagement for Your Life Your Wellbeing
- Provider engagement on Transformation of Adult Social Care
- Future engagement with the market and service users will be undertaken regarding the new services as this will be crucial to the success of transformation and integration.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

The total annual value of the proposed contract extensions is £100m. Detailed breakdown of the duration of extensions and amounts per service area contract will be included in the report which accompanies the proposed decision. The matter is referred to in the 2017/18 Business Plan

**Support documents**



## LONG TERM

<p><b>Responsible Cabinet Member</b> - Cabinet Member for Corporate and Democratic Services</p> <p><b>Reference No:</b></p> <p><b>Key</b> Yes</p>
<p><b>Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.</b></p>
<p><b>Title:</b> <b>Lawn Primary School, Gravesend - New Playing Field</b></p> <p><b>The Decision needed:</b> Update 01 February 2017: Officers have confirmed that the decision is still ‘live’ and that KCC continue to work with the landowner regarding use of the land and any consequential s106 arrangements. The process is expected to be lengthy and is likely to be ongoing for the duration of 2017.</p> <p>-----</p> <p>The Cabinet Member will be asked to agree that KCC take a long lease of 99 years at a nominal rent from Lafarge to facilitate expansion of school roll. Lafarge to create new playing field and to maintain subsoil thereafter. The Playing Field is being delivered as part of a s106 Agreement being a contribution to mitigate the impact of adjacent development of 510 homes upon Lawn Primary School and free up space on the existing Lawn PS site to enable expansion of the existing school buildings from 1FE to 2FE.</p>
<p><b>Section 2 – Who is taking the final decision and when</b></p>
<p><b>Who is taking the Decision</b> Cabinet Member for Corporate and Democratic Services</p> <p><b>Date:</b> Before January 2018</p> <p><b>Reason if Key Decision</b> This decision is considered as a key decision owing to the length of the lease, in accordance with the Council's Property Management Protocol</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p>

The proposed Cabinet Member decision will be considered by the Property Sub-Committee at its meeting scheduled 27 March 2015

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

Lead officer: Kahren Knott – Estates Surveyor, Property & Infrastructure Support

03000 416356

kahren.knott@kent.gov.uk

Lead Director: Rebecca Spore – Director of Property & Infrastructure Support

03000 416716

Rebecca.spore@kent.gov.uk

**Support documents**

**Responsible Cabinet Member** - Cabinet Member for Children, Young People and Education

**Reference No:** 16/00101

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**16/00101 - Proposal to expand Marden Primary School**

**The Decision needed:**

The Cabinet Member for Children, Young People and Education will be asked to agree to:

- i. Expand Marden Primary School, Goudhurst Road, Marden, Tonbridge, Kent, TN12 9JX, from 280 places to 420 places, increasing the published admission number (PAN) from 40 to 60 for Year R entry in September 2018
- ii. Allocate the budget from the Basic Needs budget (full details to be provided within the Education and Young People's Services Cabinet Committee Report)

In accordance with Appendix 4 Part 2 16 (a) of the Council's constitution, the Council's Executive Scheme of Officer Delegation provides that "Once a Member-level decision has been taken.....the implementation of that decision should be delegated to officers..." In this instance it is envisaged that the Director of Infrastructure will inherit the authority to act and will enter into any necessary contracts/ agreements on behalf of the County Council or further

delegate responsibilities in accordance with 16 (c) of the same scheme “Senior Managers exercising delegated powers will...be able to sub-delegate...functions to more junior officers”

## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

Cabinet Member for Children, Young People and Education

### **Date:**

Not before January 2018

### **Reason if Key Decision**

This proposal will help “to ensure that Kent’s young people have access to the education....necessary to support Kent business to grow ...” as set out in ‘Increasing Opportunities, Improving Outcomes: Kent County Council’s Strategic Statement (2015 - 2020)’ and supports delivery of KCC’s responsibility to provide sufficient, high quality places where they are needed as set out in the ‘Commissioning Plan for Education Provision in Kent 2016-2020’

Financial Implications: Will be set out in the report that will be considered by the Children’s, Young People and Education Cabinet Committee.

Legal Implications: Any legal implications will be identified in the report that will be considered by the Children’s, Young People and Education Cabinet Committee

Equality Implications: An Equality Impact Assessment has been produced and can be viewed here: [www.kent.gov.uk/schoolconsultations](http://www.kent.gov.uk/schoolconsultations) .

### **Reason if this decision has been delayed/withdrawn from a previous plan**

## **Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

### **Consultees**

The Commissioning Plan for Education Provision 2016-20 identified Marden as an area of future need and Marden Primary School was therefore proposed for expansion to meet that predicted demand. The Plan was considered and endorsed by the Education and Young People’s Services Cabinet Committee on 15 December 2015 prior to the final version being considered and approved by Cabinet on 21 March 2016.

A public consultation commenced on 23 September 2016 and closed on 21 October 2016. Further information is available on the School Consultation webpage: [www.kent.gov.uk/schoolconsultations](http://www.kent.gov.uk/schoolconsultations)

The outcome of the consultation was due to be reported to Education and Young People’s Services Cabinet Committee on 23 November. The report was deferred, pending further discussions on the design and planning process and will be considered by the Cabinet Committee at its meeting scheduled for 22 June 2017

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

Jared Nehra, Area Education Officer for West Kent  
03000 412209  
Jared.nehra@kent.gov.uk

**Support documents**

**Responsible Cabinet Member** - Cabinet Member for Environment & Transport

**Reference No:** none

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**17/00045 Tonbridge and Malling Transport Strategy**

**The Decision needed:**

Tonbridge & Malling Borough Council are developing a new Local Plan to shape the future development of the borough. The County Council is assisting with this process and developing a new Transport Strategy to help deliver the objectives and outcomes of the Local Plan.

Improving Transport is identified in the KCC Strategic Statement of 2015-2020 under outcome 2: Kent Communities feel the benefits of economic growth by being in-work, healthy and enjoying a good quality of life. The potential delivered through the implementation of the transportation schemes set out in the Transport Strategy will help to meet this objective.

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Environment & Transport

**Date:**

Not before February 2018

**Reason if Key Decision**

none

**Reason if this decision has been delayed/withdrawn from a previous**

**plan**

The Transport Strategy will be included as part of consultation planned for the new Tonbridge and Malling Local Plan.

The Environment & Transport Cabinet Committee will consider this matter on 31<sup>st</sup> January 2018 (subject to progress with T&M Local Plan).

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

The Infrastructure Delivery Plan within the Transport Strategy will set out how the required transport improvements may be funded including through development and other external funding bids.

**Support documents**

**UPDATE AWAITED**

**Responsible Cabinet Member** - Cabinet Member for Corporate & Democratic Services

**Reference No:** 13/00095

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

**Title:**

**Disposal - Residential Land adjoining Great Clayne Lane Farm, Gravesend.**

**The Decision needed:**

To seek approval for the Director of Property and Infrastructure Support in consultation with the Cabinet Member for Corporate and Democratic Services to progress with and enter into the necessary legal documentation to complete the disposal of residential land adjoining Great Clayne Lane Farm, Gravesend following the marketing of the site. The site has been marketed and offers received, shortlisted and a preferred purchaser has been identified. The Decision will seek for legal

agreements to be actioned to complete the sale of the property.

## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

Cabinet Member for Corporate & Democratic Services

### **Date:**

Not before October 2015

### **Reason if Key Decision**

Financial criteria is likely to be exceeded

### **Reason if this decision has been delayed/withdrawn from a previous plan**

## **Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

### **Consultees**

Local Members Colin Caller and Jane Cribbon will be consulted before the decision is taken and all members of the council notified.

## **Section 4 – Responsible Officer – Who to contact for more information.**

### **Your name, Your Service, Your phone number and email address:**

Lead officer: Rebecca Spore  
Director of Property & Infrastructure Support  
Tel: 01622 - 221151  
E-Mail: rebecca.spore@kent.gov.uk

### **Support documents**

**Responsible Cabinet Member** - Cabinet Member for Corporate & Democratic Services

**Reference No:** 14.00022

**Key** Yes

## **Section 1 – the decision needed, how it relates to the Council's Corporate Outcomes and the Costs and risks involved.**

### **Title:**

**Former Shepway Resource Centre, Folkestone - Disposal**

**The Decision needed:**

**LATEST UPDATE:**

19/05/2014 - Decision due date changed from 18/02/2014 to 01/08/2014.

**REASON:** The proposed decision to dispose of the Centre was delayed while internal processes were undertaken to ensure that no other suitable use could be found before disposal. This process is complete and the former resource centre will be placed on the market shortly. Responses from the market will be gauged after a period of approximately 3 months and a proposal for the site put forward at that time. The decision will be considered by the Property Sub-Committee or the Policy and Resources cabinet Committee before being taken by the Cabinet Member.

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To seek approval to the disposal of the former Shepway Resource Centre following the marketing of the site

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

Cabinet Member for Corporate & Democratic Services

**Date:**

Not before October 2015

**Reason if Key Decision**

**Reason if this decision has been delayed/withdrawn from a previous plan**

**Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

**Consultees**

The proposed decisions will be discussed at Policy & Resources' Property Sub Committee following marketing.  
The property is situated within the electoral division of Folkestone West. Cllr Hod Birkby has been consulted.

**Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

Alyson McKenna,  
01622 696032  
alyson.mckenna@kent.gov.uk  
Rebecca Spore,  
01622 221151

rebecca.spore@kent.gov.uk

**Support documents**

**DEFERRED**

**Responsible Cabinet Member** - Cabinet Member for Corporate & Democratic Services

**Reference No:**

**Key** Yes

**Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.**

**Title:**

**Sandwich Highways Depot**

**The Decision needed:**

**Update 09/03/2015:**

**DEFERRED: The disposals team at KCC are currently working on new plans for the site in order to ensure that the maximum value is secured; surveys are being carried out with a view to marketing the site in the future dependent on the outcome of those surveys.**

**Latest Update:**

19/05/2014: Decision due date changed from 23/12/2013 to ‘Not before’ 01/11/2014.  
REASON: The disposals team at KCC are currently working on new plans for the site in order to ensure that the maximum value for the site is secured. Options appraisal work is underway and this work is expected to take approx. 6 months, therefore an expected decision date is set for November.

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To seek approval to proceed with the disposal of the above site to raise a capital receipt which will be allocated to support the capital programme.

To seek approval to identify and progress with the acquisition of a new site for the service.

The Director of Property and Infrastructure Support will be authorised to finalise terms for both the disposal and acquisition of a new site.

This decision is needed to enable a modern highway service operation to be provided in the East Kent Area that is both reactive and responsive to changing demands. It directly supports 3 of the Bold Steps for Kent.

- Firstly it helps deliver the “Kent Environment Strategy” by the provision of new environmentally friendly facilities (e.g. grey water) via the construction



technique with the eventual adaptation of new work practices within the new depot.

- Secondly it builds relations with key business sectors across Kent as the supply chain involved in such a project provides work to businesses of all sizes.
- Thirdly by the better siting and provision of facilities for the new depot it ensures that the most robust and effective public protection arrangements are in place for road management including bad weather response.

The impact of the decision is that full assessment of the potential disposal of the site can be explored within the market place to ensure that best value principles are adhered to. In tandem a full search and feasibility study will be undertaken to identify a new location for the alternative highways depot which satisfies the above objectives.

## **Section 2 – Who is taking the final decision and when**

### **Who is taking the Decision**

Cabinet Member for Corporate & Democratic Services

**Date:**

**Reason if Key Decision**

**Reason if this decision has been delayed/withdrawn from a previous plan**

## **Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors**

### **Consultees**

The matter was considered by the Property Sub Committee of the Policy and resources Cabinet Committee at its meeting on 27<sup>th</sup> February 2013. The proposed decision was endorsed by the Committee.

The report to committee was exempt from publication and consideration of it took place in private.

Public minutes can be viewed by clicking on the link below:

<https://democracy.kent.gov.uk/documents/g5176/Printed%20minutes%2027th-Feb-2013%2014.00%20Property%20Sub-Committee.pdf?T=1>

## **Section 4 – Responsible Officer – Who to contact for more information.**

**Your name, Your Service, Your phone number and email address:**

**Support documents**

**Responsible Cabinet Member -**

**Reference No:** 12/020231

**Key No**

**Section 1 – the decision needed, how it relates to the Council’s Corporate Outcomes and the Costs and risks involved.**

**Title:**

**Eden Centre Lease**

**The Decision needed:**

**LATEST UPDATE:**

19/05/2014 - Decision due date changed from 01/03/2014 to 01/01/2015.

**REASON:** The decision remains at the earliest stages of investigation and options appraisal. A further review will take place in January 2015 when a decision pathway will be identified and the proposed decision updated further.

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**To seek agreement to the principle of granting a long lease to a charitable community interest company or similar vehicle, of The Eden Centre, Four Elms Road, Edenbridge.**

The proposal directly links to Bold Steps for Kent, putting the citizen in control, building new partnerships and providing a new fit for purpose building to deliver Library and FSC services in conjunction with other partners such as the Citizen’s Advice Bureau and House (West Kent Action), to support Kent’s more vulnerable citizens.

The impact of the decision will be that KCC will have less control of the management and operation of the centre as they would become the responsibility of a third party.

Risks identified are:

- Reliance on the professionalism of the trustees to deliver a successful facility, agreeing with all partners a financial model for the charitable vehicle
- Reputational damage to KCC if the charitable vehicle were to fail
- Obtaining buy in from all community groups in occupation to form trust
- Untried and untested model
- Level of income generation from the centre which could go to the charitable vehicle is currently unknown as a new facility
- Continued KCC ownership of a non-core asset
- Officers may be unable to get agreement from stakeholders, charitable vehicle does not prove financially sustainable or the trust may break down and charitable vehicle will have to pick up void periods and associated costs (benefit to KCC).

**Section 2 – Who is taking the final decision and when**

**Who is taking the Decision**

<p><b>Date:</b></p> <p><b>Reason if Key Decision</b> Not a key decision</p> <p><b>Reason if this decision has been delayed/withdrawn from a previous plan</b></p>
<p><b>Section 3 – – Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>
<p><b>Consultees</b></p> <p>The Eden Church, Citizen’s Advice Bureau, House (West Kent Action), Edenbridge Library and FSC as partners in the centre. It is expected that representatives from all of these occupier groups will be represented by the charitable vehicle trustees, along with Sevenoaks District Council and Edenbridge Town Council.</p>
<p><b>Section 4 – Responsible Officer – Who to contact for more information.</b></p>
<p><b>Your name, Your Service, Your phone number and email address:</b> Rebecca Spore - Director of Property &amp; Infrastructure Tel no 01622 22115, Rebecca.spore@kent.gov.uk</p> <p>Barbara Cooper, Director of Economic Development. Tel no 01622 221856, Barbara.cooper@kent.gov.uk</p>
<p><b>Support documents</b></p>

<p><b>– Who is to be consulted, how and when, ( The Duty to Inform/consult/Involve ) including relevant scrutiny councillors</b></p>